



Electricity Engineers'  
Association

**ASSET  
MANAGEMENT**

# Electricity Supply Resilience Planning

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# Civil Defence Emergency Management Act 2002

Public Act 2002 No 33

Date of assent 17 October 2002

Commencement see section 2



# Recent events have heightened interest ...

Auckland power outages in April 2018

New Plymouth water supply in February 2018

Fuel pipeline damaged in September 2017

Edgecumbe flood in April 2017

Kaikoura earthquake in November 2016

Havelock North water supply in August 2016





# National CDEM Strategy Review ...

NZ alignment with the UN Sendai Framework

Shifting focus from managing disasters to managing risk

- Understand disaster risk
- Strengthen disaster risk governance
- Invest in disaster risk reduction for resilience
- Enhance disaster preparedness for effective response



UN World Conference on  
Disaster Risk Reduction  
2015 Sendai Japan





# National CDEM Plan Order 2015 ...

Describes different agency responsibilities with the 4Rs

- Reduction – take preventive steps to avoid or mitigate adverse consequences
- Readiness – plan, develop capability, exercise, test, monitor, evaluate, educate public, engage community
- Response – respond to emergency by coordinating with lead agency and activate own plans.
- Recovery – minimise consequence escalation, regenerate, enhance, adapt and reduce future exposures, resume functions



# Treasury National Infrastructure Unit ...

Example Only  
Energy - Electricity



		Resilience Expectations	Assessed Resilience	Desired Movement	Indicator Source
Generation	Individual Generator <300MW	Low	Medium	-	Transport global : Transport Best Practice Asset Management Business Continuity Management Annual Financial Reports
	Individual Generator >300MW	Medium	Medium	-	
	River Chain >300MW	Medium	Medium	-	
Transmission	66kV	Medium	Medium	↑	
	110kV	Medium	Medium	↑	
	220kV & >	Medium	Medium	↑	
	HVDC	Medium	Medium	-	
Distribution	Embedded generation	Low	Medium	-	
	Distribution <	Medium	Medium	-	
	Distribution 11kV	Medium	Medium	-	
	Distribution	Medium	Medium	-	
Retail	Retail functionality	Low	Medium	-	
	Customer Interface	Medium	Medium	↑	

The government's vision is that, by 2045, New Zealand's infrastructure should be resilient and coordinated and contribute to growth and increased quality of life. This will be achieved through better use of existing assets and better allocation of new investment, as set out in the New Zealand 30 Year Infrastructure Plan 2015.

**THE THIRTY YEAR  
NEW ZEALAND  
INFRASTRUCTURE PLAN** **2015**





# Commerce Commission ...

## Open Letter 9 November 2017, Items 13, 14

- Increased focus on appropriate levels of resilience as Asset Management practices mature
- Engagement with customers over appropriate resilience levels
- Understand risks assets are exposed to, link between planned expenditures and resilience outcomes
- Plans for control, mitigation and reduction of event risks

## Powerco CPP Determination Attachment L, Items 637, 638

- Maintenance of resilient networks is a key sector issue
- Effective asset managers focus on appropriate resilience levels





# Resilience Definitions

*“Resilience is the ability of assets, networks and systems to anticipate, absorb, adapt to and/ or rapidly recover from a disruptive event.”* UK Cabinet Office

*“To prepare for and adapt to changing conditions and withstand and recover rapidly from disruptions... includes the ability to withstand and recover from deliberate attacks, accidents, or naturally occurring threats or incidents.”* White House Feb 12 2013

*“To prepare and plan for, absorb, recover from, and more successfully adapt to adverse events.”* Committee on Increasing National Resilience to Hazards and Disasters

*“The ability of a system to withstand a major disruption within acceptable degradation parameters and to recover within an acceptable time and composite costs and risks.”*  
Haimes, Y. Y. (2009)







# Four aspects to Resilience

State of service provided by an infrastructure system in response to event disruption. How much has service been disrupted? How quickly can service be restored? How completely can service be restored?

State of system depends on how it was designed and operated. To what extent is service degraded following a disruption? How quickly can it recover? What level of service can it provide as it recovers? To what extent does system security or redundancy equate to resilience?

Different modes of response may lead to different resilience at different costs. What is the role of contingency planning, critical spares management, supply chain management?

Timescale dependence – to what extent should historical return periods be enhanced to cater for uncertainties? Is like for like replacement adequate?





# Resilience Guide Proposal

Proposal to prepare a set of guidance notes that helps electricity supply industry to:

1. Measure its resilience effectiveness against each of the 4Rs; and
2. Undertake HILP event analysis as part of the Reduction phase and (to a lesser extent) the Readiness phase.





# Questionnaire Exercise

Working as an individual, fill in and return the paper hand out questionnaire within the context of your own organisation.

